UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 2, 2022

CURTISS-WRIGHT CORPORATION

(Exact Name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation)

001-00134 (Commission File Number)

13-0612970

(IRS Employer Identification No.)

130 Harbour Place Drive, Suite 300 Davidson, NC (Address of Principal Executive Offices)

28036 (Zip Code)

Registrant's telephone number, including area code: (704) 869-4600

Not applicable (Former name or former address, if changed since last report)

| Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below): |
|--|
| ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) |
| □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) |
| □ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) |
| □ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) |
| Securities registered pursuant to Section 12(b) of the Act: |

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---------------------|-------------------|---|
| Common Stools | CW | Navy Vauls Ctaals Evahanaa |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

SECTION 2 – FINANCIAL INFORMATION

ITEM 2.02. RESULTS OF OPERATIONS AND FINANCIAL CONDITION.

On Wednesday, November 2, 2022, the Company issued a press release announcing financial results for the third quarter ended September 30, 2022. A conference call and webcast presentation will be held on Thursday, November 3, 2022 at 10:00 am ET for management to discuss the Company's third quarter 2022 financial results and updates to 2022 financial guidance. Lynn M. Bamford, Chair and Chief Executive Officer, and K. Christopher Farkas, Vice President and Chief Financial Officer, will host the call. A copy of the press release and the webcast slide presentation are attached hereto as Exhibits 99.1 and 99.2.

The financial press release, access to the webcast, and the accompanying financial presentation will be posted on Curtiss-Wright's website at www.curtisswright.com. In addition, the dial-in number for domestic callers is (800) 245-3047, while international callers can dial (203) 518-9765. The PIN code for all participants is CWQ322. For those unable to join the live presentation, a webcast replay will be available within the Investor Relations section on the Company's website beginning one hour after the call takes place.

The information contained in this Current Report, including Exhibits 99.1 and 99.2, are being furnished and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities and Exchange Act of 1934 or otherwise subject to the liabilities of that Section. The information in this report shall not be incorporated by reference into any filing of the registrant with the SEC, whether made before or after the date hereof, regardless of any general incorporation language in such filings.

ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS.

- (a) Not applicable.
- (b) Not applicable.
- (c) Exhibits.
 - 99.1 Press Release dated November 2, 2022
 - 99.2 Presentation shown during investor and securities analyst webcast on November 3, 2022

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CURTISS-WRIGHT CORPORATION

By: <u>/s/ K. Christopher Farkas</u>
K. Christopher Farkas
Vice-President and
Chief Financial Officer

Date: November 2, 2022

EXHIBIT INDEX

Exhibit
Number Description

 99.1
 Press Release dated November 2, 2022

 99.2
 Presentation shown during investor and securities analyst webcast on November 3, 2022

Curtiss-Wright Reports Third Quarter 2022 Financial Results and Updates Full-Year 2022 Guidance

DAVIDSON, N.C.-(BUSINESS WIRE)--November 2, 2022--Curtiss-Wright Corporation (NYSE: CW) reports financial results for the third quarter ended September 30, 2022.

Third Quarter 2022 Highlights:

- Reported sales of \$631 million, operating income of \$108 million, operating margin of 17.1%, and diluted earnings per share (EPS) of \$1.91;
- · Adjusted operating income of \$114 million, up 6%;
- Adjusted operating margin of 18.2%, up 70 basis points;
- Adjusted diluted EPS of \$2.07, up 10%;
- · Reported free cash flow (FCF) of \$86 million;
- New orders of \$818 million, up 32%, reflecting strong Aerospace & Defense (A&D) and Commercial market demand, and book-to-bill of 1.30; and
- · Backlog of \$2.6 billion, up 19% year-to-date.

"Curtiss-Wright delivered solid third quarter results, despite continued supply chain challenges, as the strength of our combined portfolio, coupled with the benefits of our company-wide operational excellence initiatives, enabled us to generate stronger than expected profitability with 70 basis points in operating margin expansion and double-digit EPS growth," said Lynn M. Bamford, Chair and CEO of Curtiss-Wright Corporation. "Sales in our Commercial markets increased 9% during the quarter, led by double-digit growth in our general industrial and process markets, while sales for Aerospace & Defense markets were relatively flat. We once again experienced robust order activity, as bookings increased 32% year over year, and both bookings and backlog grew 19% on a year-to-date basis. This was driven by strong demand across the majority of our defense and commercial markets, including record level quarterly orders within our Defense Electronics segment."

Full-Year 2022 Financial Outlook:

- Sales revised to new range of 2% to 4% growth (previously 4% to 6%), including 1% to 3% growth in our A&D markets and 6% to 8% growth in our Commercial markets;
- Adjusted operating income revised to new range of 3% to 6% growth (previously 5% to 7%), reflecting the timing of revenues within our Defense Electronics segment, partially offset by stronger profitability within our Aerospace & Industrial segment;
- Maintained Adjusted operating margin range of 17.1% to 17.3%, up 10 to 30 basis points compared with the prior year;
- · Adjusted diluted EPS revised to new range of \$8.05 to \$8.20 (previously \$8.10 to \$8.30), which continues to reflect double-digit growth; and
- Adjusted free cash flow revised to a new range of \$275 to \$315 million (previously \$345 to \$365 million), reflecting the timing of defense revenues, as well as the expected delay in receipt of a significant cash payment upon the final delivery of our CAP1000 reactor coolant pumps to China, which has likely pushed to 2023, to align with our customer's project schedule.

"Although underlying demand across the portfolio remains strong, we are revising our full-year 2022 guidance to reflect the ongoing global supply chain disruption which continues to impact the timing of production, deliveries and free cash flow within our Defense Electronics segment. We have taken numerous actions, including consistent engagement with our supply base that supported our prior expectations of a strong second half, however, conditions are not easing as quickly as anticipated. While we are confident these dynamics will get resolved over time, the challenges are delaying the recognition of our strong order book."

"Looking forward, the business fundamentals in the Defense Electronics segment remain quite strong, driven by record bookings, strong profitability and favorable long-term secular tailwinds. In addition, we remain focused on mitigating the impact of other macro-level headwinds through our ongoing operational excellence initiatives. As a result, we are able to maintain our previous operating margin guidance despite the topline reset."

"Overall, Curtiss-Wright remains in a strong position to deliver significant long-term value for our shareholders and on track to achieve the financial targets that we set out at our 2021 Investor Day."

Curtiss-Wright and X-energy Sign Preferred Strategic Supplier Agreement:

- On September 15, 2022, the Company signed a preferred strategic supplier agreement to advance the design and deployment of X-energy's Xe-100 advanced Small Modular Reactor (SMR);
- Under the agreement, Curtiss-Wright has been selected as a preferred supplier to develop and provide unce of the most ended 3,500m.
 Curtiss-Wright estimates that its content for these three systems will be in excess of \$100 million in revenue per four-unit (320 MW) plant. Under the agreement, Curtiss-Wright has been selected as a preferred supplier to develop and provide three of the most critical systems for the Nuclear Steam Supply System; and

Poland Selects Westinghouse AP1000 Technology for its First Nuclear Power Plant:

- Earlier in 2022, Curtiss-Wright secured Westinghouse's commitment to our reactor coolant pump (RCP) technology in future AP1000 power plants, including Eastern Europe;
 Westinghouse's initial partnership with Poland covers the first three of potentially six AP1000 reactors, which are expected to begin producing electricity in 2033; and
 The agreement provides an opportunity for Curtiss-Wright to receive new RCP orders within the next three to five years.

Third Quarter 2022 Operating Results

| millions) | | Q | 3-2022 | Q | 3-2021 | Change |
|------------------|--|----|--------|----|--------|---------|
| Reported | | | | | | |
| Sales | | \$ | 631 | \$ | 621 | 2% |
| Operating income | | \$ | 108 | \$ | 98 | 10% |
| Operating margin | | | 17.1% | | 15.7% | 140 bps |
| | | | | | | |
| Adjusted (1) | | | | | | |
| Sales | | \$ | 631 | \$ | 614 | 3% |
| Operating income | | \$ | 114 | \$ | 108 | 6% |
| Operating margin | | | 18.2% | | 17.5% | 70 bps |

 ${\it (I)} \ Reconciliations \ of \ Reported \ to \ Adjusted \ operating \ results \ are \ available \ in \ the \ Appendix.$

- · Adjusted sales of \$631 million increased 3% compared with the prior year, and included a 1% headwind from unfavorable foreign currency translation;
- Adjusted sales of 3051 filmion increased 3% compared with the prior year, and increased a 1% increased 1% increased 3%.
 Total A&D market sales were flat, while total Commercial market sales increased 9%.
 In our A&D markets, our results reflected the contribution from the acquisition of our new engineered arresting systems business in the aerospace defense market and mid-single digit sales growth in commercial aerospace; Those increases were principally offset by the timing of defense electronics revenues due to ongoing supply chain headwinds;
 In our Commercial markets, we experienced double-digit sales growth in the general industrial market and mid-single digit sales growth within the power & process market, despite the wind down on the China Direct AP1000
- program as it nears completion; and
 Adjusted operating income of \$114 million increased 6%, while Adjusted operating margin increased 70 basis points to 18.2%, principally driven by the benefits of our ongoing company-wide operational excellence initiatives and favorable overhead absorption on higher revenues in the Aerospace & Industrial and Naval & Power segments, partially offset by unfavorable overhead absorption on lower revenues in our Defense Electronics segment.

Third Quarter 2022 Segment Performance

Aerospace & Industrial

| (In millions) | Q3-2022 | Q3-2021 | Change |
|-------------------------|-----------|-----------|---------|
| Reported | | | |
| Sales | \$ 213 | \$ 196 | 9% |
| Operating income | \$ 39 | \$ 31 | 27% |
| Operating margin | 18.3% | 15.7% | 260 bps |
| | | | |
| Adjusted ⁽¹⁾ | | | |
| Sales | \$ 213 | \$ 196 | 9% |
| Operating income | \$ 39 | \$ 31 | 27% |
| Operating margin | 18.3% | 15.7% | 260 bps |

 ${\it (1)} Reconciliations \ of \ Reported \ to \ Adjusted \ operating \ results \ are \ available \ in \ the \ Appendix.$

- Adjusted sales of \$213 million, up \$17 million, or 9% overall, and included a 3% headwind from unfavorable foreign currency translation;
 Higher commercial aerospace market revenue reflected continued strong demand for sensors products and surface treatment services on numerous narrowbody and widebody platforms;
 Strong double-digit revenue growth in the general industrial market was driven by increased sales of industrial vehicle products, principally serving on-highway and specialty platforms, and higher sales of surface treatment services;
- Adjusted operating income was \$39 million, up 27% from the prior year, while Adjusted operating margin increased 260 basis points to 18.3%, reflecting favorable absorption on strong sales and the benefits of our ongoing operational excellence and pricing initiatives.

Defense Electronics

| (In millions) | Q3-: | 2022 | Q3-2021 | Change | |
|------------------|------|-------|-----------|----------|--|
| Reported | | | | | |
| Sales | \$ | 161 | \$ 182 | (11%) | |
| Operating income | \$ | 37 | \$ 41 | (10%) | |
| Operating margin | | 22.7% | 22.5% | 20 bps | |
| | | | | | |
| Adjusted (1) | | | | | |
| Sales | \$ | 161 | \$ 183 | (12%) | |
| Operating income | \$ | 37 | \$ 42 | (14%) | |
| Operating margin | | 22.7% | 23.2% | (50 bps) | |

 ${\it (1)} Reconciliations \ of \ Reported \ to \ Adjusted \ operating \ results \ are \ available \ in \ the \ Appendix.$

- Adjusted sales of \$161 million, down \$21 million, or 12%, principally reflected the timing of defense market sales due to ongoing supply chain headwinds related to the availability of electronic components;
 Lower aerospace defense market revenue reflected decreased sales of our embedded computing and flight test equipment;
 Ground defense market revenue declines reflected reduced sales of our tactical communications equipment; and
 Adjusted operating income was \$37 million, down 14% from the prior year, while adjusted operating margin decreased 50 basis points to 22.7%, primarily reflecting unfavorable absorption and mix on lower A&D revenues, partially offset by the benefits of our ongoing operational excellence initiatives.

Naval & Power

| millions) | | Q | 3-2022 | Q3-2021 | Change |
|------------------|--|----|--------|-----------|---------|
| Reported | | | | | |
| Sales | | \$ | 256 | \$ 243 | 6% |
| Operating income | | \$ | 42 | \$ 35 | 17% |
| Operating margin | | | 16.2% | 14.6% | 160 bps |
| Adjusted (1) | | | | | |
| Sales | | \$ | 256 | \$ 235 | 9% |
| Operating income | | \$ | 48 | \$ 44 | 11% |
| Operating margin | | | 18.9% | 18.6% | 30 bps |

 ${\it (1)} Reconciliations \ of \ Reported \ to \ Adjusted \ operating \ results \ are \ available \ in \ the \ Appendix.$

- Adjusted sales of \$256 million, up \$21 million, or 9%, principally driven by the contribution from the arresting systems acquisition for arresting systems equipment within the aerospace defense market;
 Naval defense market revenues increased slightly as higher revenues on the Columbia-class submarine and CVN-81 aircraft carrier programs were mainly offset by timing of revenues on the Virginia-class submarine and CVN-80 aircraft carrier programs;
- Higher power & process market revenues reflected continued strong growth in industrial valve sales in the process market, as well as higher nuclear aftermarket revenues supporting existing operating reactors; Those increases were partially offset by the wind down of production on the China Direct AP1000 program; and
 Adjusted operating income was \$48 million, up 11% from the prior year, while adjusted operating margin increased 30 basis points to 18.9%, as favorable absorption on higher organic revenues, as well as the benefits of our restructuring and ongoing operational excellence initiatives, were partially offset by unfavorable mix in the power & process market.

Free Cash Flow

| (In millions) | | Q3-2022 | | Q3-2021 | Change |
|---|----|---------|----|---------|--------|
| Net cash provided by operating activities | \$ | 96 | \$ | 107 | (11%) |
| Capital expenditures | | (9) | | (10) | (8%) |
| Reported free cash flow | \$ | 86 | \$ | 97 | (11%) |
| Adjusted free cash flow (1) | S | 86 | S | 97 | (11%) |

(1) A reconciliation of Reported to Adjusted free cash flow is available in the Appendix.

- Reported free cash flow of \$86 million decreased \$11 million, primarily due to the timing of defense revenues and higher inventory levels as we continue to work through the challenging supply chain environment;
- Adjusted free cash flow of \$86 million; and
 Capital expenditures decreased \$1 million compared with the prior year.

New Orders and Backlog

- New orders of \$818 million increased 32% in the third quarter and generated a book-to-bill of 1.30, principally driven by strong demand for defense and commercial aerospace products within our A&D markets, and for nuclear aftermarket and process products within our Commercial markets; and
- Backlog of \$2.6 billion, up 19% from December 31, 2021, reflects strong demand in both our A&D and Commercial markets.

Share Repurchase and Dividends

- · During the third quarter, the Company repurchased 90,307 shares of its common stock for approximately \$13 million; and
- The Company also declared a quarterly dividend of \$0.19 a share.

Other Items - Completion of Financing of \$300 Million in Senior Notes

• On October 27, 2022, the Company announced the successful completion of a private placement debt offering of \$300 million for senior notes (the "Notes"), consisting of \$200 million 4.49% notes due 2032 and \$100 million 4.64% notes due 2034.

Full-Year 2022 Guidance

The Company is updating its full-year 2022 Adjusted financial guidance(1) as follows:

| (\$ in millions, except EPS) | 2022 Adjusted Non-GAAP Guidance (Prior) | 2022 Adjusted Non-GAAP Guidance (Current) | % Chg vs 2021 |
|------------------------------|---|---|----------------|
| Total Sales | \$2,570 - \$2,620 | \$2,525 - \$2,575 | Up 2% - 4% |
| Operating Income | \$439 - \$452 | \$433 - \$444 | Up 3% - 6% |
| Operating Margin | 17.1% - 17.3% | 17.1% - 17.3% | Up 10 - 30 bps |
| Diluted EPS | \$8.10 - \$8.30 | \$8.05 - \$8.20 | Up 10% - 12% |
| Free Cash Flow | \$345 - \$365 | \$275 - \$315 | Down 9% - 21% |

- (1) Reconciliations of Reported to Adjusted 2021 operating results and 2022 financial guidance are available in the Appendix. Adjusted guidance includes the contribution from the arresting systems acquisition to the Company's second half 2022 performance.
 - Revised Adjusted free cash flow reflects the timing of defense revenues, as well as the expected delay in receipt of a significant cash payment upon the final delivery of our CAP1000 reactor coolant pumps to China, which has likely pushed to 2023, to align with our customer's project schedule.

A more detailed breakdown of the Company's 2022 financial guidance by segment and by market, as well as all reconciliations of Reported GAAP amounts to Adjusted non-GAAP amounts, can be found in the accompanying schedules. Historical financial results are available in the Investor Relations section of Curtiss-Wright's website.

Conference Call & Webcast Information

The Company will host a conference call to discuss third quarter 2022 financial results and updates to 2022 guidance at 10:00 a.m. ET on Thursday, November 3, 2022. A live webcast of the call and the accompanying financial presentation, as well as a webcast replay of the call, will be made available on the internet by visiting the Investor Relations section of the Company's website at www.curtisswright.com.

(Tables to Follow)

CURTISS-WRIGHT CORPORATION and SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS (UNAUDITED)

(\$'s in thousands, except per share data)

| | Three Months Ended Nine Months Ender September 30, September 30, | | | | | | | |
|--------------------------------------|--|----------|----|----------|----|-----------|----|-----------|
| | | 2022 | | 2021 | | 2022 | | 2021 |
| Product sales | \$ | 530,782 | \$ | 528,339 | \$ | 1,489,619 | \$ | 1,552,706 |
| Service sales | | 99,760 | | 92,280 | | 309,741 | | 286,467 |
| Total net sales | | 630,542 | | 620,619 | | 1,799,360 | | 1,839,173 |
| Cost of product sales | | 338,264 | | 328,424 | | 949,180 | | 989,759 |
| Cost of service sales | | 60,069 | | 55,187 | | 188,055 | | 177,930 |
| Total cost of sales | | 398,333 | | 383,611 | | 1,137,235 | | 1,167,689 |
| Gross profit | | 232,209 | | 237,008 | | 662,125 | | 671,484 |
| Research and development expenses | | 17,387 | | 21,618 | | 61,804 | | 66,675 |
| Selling expenses | | 31,888 | | 30,067 | | 90,387 | | 89,227 |
| General and administrative expenses | | 75,351 | | 78,998 | | 239,085 | | 229,608 |
| Loss on divestiture | | _ | | _ | | 4,651 | | _ |
| Impairment of assets held for sale | | | | 8,656 | | | | 8,656 |
| Operating income | | 107,583 | | 97,669 | | 266,198 | | 277,318 |
| Interest expense | | 13,997 | | 9,955 | | 33,315 | | 30,094 |
| Other income, net | | 3,746 | | 3,627 | _ | 11,298 | | 8,910 |
| Earnings before income taxes | | 97,332 | | 91,341 | | 244,181 | | 256,134 |
| Provision for income taxes | | (23,564) | | (21,638) | | (58,856) | | (65,554) |
| Net earnings | \$ | 73,768 | \$ | 69,703 | \$ | 185,325 | \$ | 190,580 |
| Net earnings per share: | | | | | | | | |
| Basic earnings per share | \$ | 1.92 | \$ | 1.71 | \$ | 4.82 | \$ | 4.66 |
| Diluted earnings per share | \$ | 1.91 | \$ | 1.70 | \$ | 4.79 | \$ | 4.64 |
| Dividends per share | \$ | 0.19 | \$ | 0.18 | \$ | 0.56 | \$ | 0.53 |
| Weighted-average shares outstanding: | | | | | | | | |
| Basic | | 38,368 | | 40,769 | | 38,416 | | 40,865 |
| Diluted | | 38,647 | | 40,769 | | 38,655 | | 41,040 |

CURTISS-WRIGHT CORPORATION and SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (\$'s in thousands, except par value)

| | September 3 2022 | 30, December 202 | |
|--|---------------------|--------------------|--------------|
| Assets | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ 113 | ,552 \$ 1 | 71,004 |
| Receivables, net | 713 | ,592 <i>6</i> | 47,148 |
| Inventories, net | 503 | ,064 | 11,567 |
| Assets held for sale | | _ | 10,988 |
| Other current assets | 84 | ,468 | 67,101 |
| Total current assets | 1,414 | ,676 1,3 | 07,808 |
| Property, plant, and equipment, net | 338 | ,549 3 | 60,031 |
| Goodwill | 1,512 | ,231 1,4 | 63,026 |
| Other intangible assets, net | 618 | ,563 5 | 38,077 |
| Operating lease right-of-use assets, net | 145 | ,252 1 | 43,613 |
| Prepaid pension asset | 267 | ,262 2 | 56,422 |
| Other assets | 45 | ,629 | 34,568 |
| Total assets | \$ 4,342 | ,162 \$ 4,1 | 03,545 |
| Liabilities | | | |
| Current liabilities: | | | |
| Current portion of long-term debt | \$ 202. | .500 \$ | |
| Accounts payable | 182. | | — 211,640 |
| Accrued expenses | | | 47,701 |
| Deferred revenue | 220. | | 60,157 |
| Liabilities held for sale | 220, | ,239 2 | 12,655 |
| Other current liabilities | 05 | .002 1 | 02,714 |
| | 840. | | 34,867 |
| Total current liabilities | | | |
| Long-term debt | 1,141 | | 50,610 |
| Deferred tax liabilities, net | 150 | | 47,349 |
| Accrued pension and other postretirement benefit costs | | | 91,329 |
| Long-term operating lease liability | 125 | | 27,152 |
| Long-term portion of environmental reserves | | | 13,656 |
| Other liabilities | 101, | | 12,092 |
| Total liabilities | 2,457 | ,919 2,2 | 77,055 |
| Stockholders' equity | | | |
| Common stock, \$1 par value | \$ 49 | ,187 \$ | 49,187 |
| Additional paid in capital | 131 | ,230 1 | 27,104 |
| Retained earnings | 3,072 | ,639 2,9 | 08,827 |
| Accumulated other comprehensive loss | (274 | ,114) (1 | 90,465 |
| Less: cost of treasury stock | (1,094 | ,699) (1,0 | 68,163 |
| Total stockholders' equity | 1,884 | ,243 1,8 | 26,490 |
| T - 12 12 22 1 1 1 1 1 2 2 | \$ 4,342. | ,162 \$ 4,1 | 03,545 |
| Total liabilities and stockholders' equity | \$ 4,342 | ,102 \$ 4,1 | .u3,545 |

Use and Definitions of Non-GAAP Financial Information (Unaudited)

The Corporation supplements its financial information determined under U.S. generally accepted accounting principles (GAAP) with certain non-GAAP financial information. Curtiss-Wright believes that these Adjusted (non-GAAP) measures provide investors with improved transparency in order to better measure Curtiss-Wright's ongoing operating and financial performance and better comparisons of our key financial metrics to our peers. These non-GAAP measures should not be considered in isolation or as a substitute for the related GAAP measures, and other companies may define such measures differently. Curtiss-Wright encourages investors to review its financial statements and publicly filed reports in their entirety and not to rely on any single financial measure. Reconciliations of "Reported" GAAP amounts to "Adjusted" non-GAAP amounts are furnished within this release.

The following definitions are provided:

Adjusted Sales, Operating Income, Operating Margin, Net Earnings and Diluted EPS

These Adjusted financials are defined as Reported Sales, Operating Income, Operating Margin, Net Earnings and Diluted Earnings per Share under GAAP excluding: (i) the impact of first year purchase accounting costs associated with acquisitions, specifically one-time inventory step-up, backlog amortization, deferred revenue adjustments and transaction costs; (ii) the sale or divestiture of a business or product line; (iii) pension settlement charges; and (iv) significant legal settlements, impairment costs, and costs associated with shareholder activism, as applicable.

CURTISS-WRIGHT CORPORATION and SUBSIDIARIES RECONCILIATION OF AS REPORTED TO ADJUSTED (UNAUDITED)

(\$'s in thousands)

| | | | 0 | s Ended 0, 2022 | | | | | ths Ended 30, 2021 | | % Change | | | |
|-----------------------------|----|-------------|------|--------------------|------------|----|-------------|----|-----------------------|------------|-------------|----------|--|--|
| | | As Reported | Adjı | istments | Adjusted | | As Reported | Ad | justments | Adjusted | As Reported | Adjusted | | |
| Sales: | | | | | | | | | | | | | | |
| Aerospace & Industrial (1) | \$ | 213,093 | \$ | _ | \$ 213,093 | \$ | 196,296 | \$ | (381) | \$ 195,915 | 9% | 9% | | |
| Defense Electronics (2) | | 161,188 | | _ | 161,188 | | 181,504 | | 1,080 | 182,584 | (11)% | (12)% | | |
| Naval & Power (4) | | 256,261 | | | 256,261 | | 242,819 | | (7,471) | 235,348 | 6% | 9% | | |
| Total sales | \$ | 630,542 | \$ | _ | \$ 630,542 | \$ | 620,619 | \$ | (6,772) | \$ 613,847 | 2% | 3% | | |
| | | | | | | | | | | | | | | |
| Operating income (expense): | | | | | | | | | | | | | | |
| Aerospace & Industrial (1) | \$ | 39,080 | \$ | _ | \$ 39,080 | \$ | 30,872 | \$ | (97) | \$ 30,775 | 27% | 27% | | |
| Defense Electronics (2) | | 36,588 | | _ | 36,588 | | 40,762 | | 1,561 | 42,323 | (10)% | (14)% | | |
| Naval & Power (3)(4) | | 41,576 | | 6,905 | 48,481 | | 35,483 | | 8,381 | 43,864 | 17% | 11% | | |
| Total segments | \$ | 117,244 | S | 6,905 | \$ 124,149 | S | 107,117 | \$ | 9,845 | \$ 116,962 | 9% | 6% | | |
| Corporate and other | Ψ | (9,661) | | | (9,661) | • | (9,448) | Ψ | 9 | (9,439) | (2)% | (2)% | | |
| Corporate and other | | (2,002) | _ | | (,,,,,, | - | (*,*.**) | _ | | (,,,,,) | (=)/ | (=), - | | |
| Total operating income | \$ | 107,583 | \$ | 6,905 | \$ 114,488 | \$ | 97,669 | \$ | 9,854 | \$ 107,523 | 10% | 6% | | |
| | | | | | | | | | | | | | | |
| Operating margins: | | As Reported | | | Adjusted | | As Reported | | | Adjusted | As Reported | Adjusted | | |
| Aerospace & Industrial | | 18.3% | | | 18.3% | | 15.7% | | | 15.7% | 260 bps | 260 bps | | |
| Defense Electronics | | 22.7% | | | 22.7% | | 22.5% | | | 23.2% | 20 bps | (50 bps) | | |
| Naval & Power | | 16.2% | | | 18.9% | | 14.6% | | | 18.6% | 160 bps | 30 bps | | |
| Total Curtiss-Wright | | 17.1% | | | 18.2% | | 15.7% | | | 17.5% | 140 bps | 70 bps | | |
| Segment margins | | 18.6% | | | 19.7% | | 17.3% | | | 19.1% | 130 bps | 60 bps | | |

Excludes our build-to-print actuation product line supporting the Boeing 737 Max program, which we substantially exited in the fourth quarter of 2020.
 Excludes first year purchase accounting adjustments in the prior period.
 Excludes first year purchase accounting adjustments in the current period.
 Excludes the results of operations from our German valves business, which was sold in January 2022, including an impairment loss in the prior period.

CURTISS-WRIGHT CORPORATION and SUBSIDIARIES RECONCILIATION OF AS REPORTED TO ADJUSTED (UNAUDITED)

(\$'s in thousands)

| | | ded)22 | | | | | Months End mber 30, 20 | % Change | | | | | |
|-----------------------------|-------------|------------|---------|------------|----------|-----|---------------------------|----------|------------|-------------|-----------|----------------|-----------|
| | As Reported | Adju | stments | A | djusted | A | s Reported | A | ljustments | _ | Adjusted | As Reported | Adjusted |
| Sales: | | | | | | | | | | | | | |
| Aerospace & Industrial (1) | \$ 612,777 | \$ | _ | \$ 6 | 512,777 | \$ | 576,340 | \$ | (8,764) | \$ | 567,576 | 6% | 8% |
| Defense Electronics (2) | 453,806 | | _ | 4 | 153,806 | | 525,067 | | 3,240 | | 528,307 | (14)% | (14)% |
| Naval & Power (4) | 732,777 | | | 7 | 732,777 | _ | 737,766 | _ | (20,468) | _ | 717,298 | (1)% | 2% |
| Total sales | \$1,799,360 | s | _ | \$1,7 | 799,360 | \$1 | 1,839,173 | \$ | (25,992) | \$ 1 | 1,813,181 | (2)% | (1)% |
| | | | | | | | | | | | | | |
| Operating income (expense): | | | | | | | | | | | | | |
| Aerospace & Industrial (1) | \$ 96,397 | \$ | _ | \$ | 96,397 | \$ | 81,874 | \$ | (2,079) | \$ | 79,795 | 18% | 21% |
| Defense Electronics (2) | 84,338 | | _ | | 84,338 | | 106,656 | | 4,692 | | 111,348 | (21)% | (24)% |
| Naval & Power (3)(4) | 118,865 | | 12,332 | 1 | 131,197 | | 116,635 | | 11,337 | | 127,972 | 2% | 3% |
| Total segments | \$ 299,600 | S | 12,332 | \$ 3 | 311,932 | \$ | 305,165 | \$ | 13,950 | \$ | 319,115 | (2)% | (2)% |
| Corporate and other (5) | (33,402) | | 4,876 | (| (28,526) | | (27,847) | _ | 75 | _ | (27,772) | (20)% | (3)% |
| Total operating income | \$ 266,198 | s | 17,208 | S 2 | 283,406 | \$ | 277,318 | \$ | 14,025 | \$ | 291,343 | (4)% | (3)% |
| | | | | | | | | | | | | | |
| Operating margins: | As Reported | | | A | djusted | A | s Reported | | | | Adjusted | As Reported | Adjusted |
| Aerospace & Industrial | 15.7% | | | | 15.7% | | 14.2% | | | | 14.1% | 150 bps | 160 bps |
| Defense Electronics | 18.6% | | | | 18.6% | | 20.3% | | | | 21.1% | (170 bps) | (250 bps) |
| Naval & Power | 16.2% | | | | 17.9% | | 15.8% | | | | 17.8% | 40 bps | 10 bps |
| Total Curtiss-Wright | 14.8% | | | | 15.8% | | 15.1% | | | | 16.1% | (30 bps) | (30 bps) |
| Segment margins | 16.7% | | | | 17.3% | | 16.6% | | | | 17.6% | 10 bps | (30 bps) |

⁽¹⁾ Excludes our build-to-print actuation product line supporting the Boeing 737 Max program, which we substantially exited in the fourth quarter of 2020.

⁽²⁾ Excludes first year purchase accounting adjustments in the prior period.

⁽³⁾ Excludes first year purchase accounting adjustments in the current period.

⁽⁴⁾ Excludes the results of operations from our German valves business, which was sold in January 2022, including a loss on divestiture in the current period and an impairment loss in the prior period.

⁽⁵⁾ Excludes costs associated with shareholder activism in the current period.

CURTISS-WRIGHT CORPORATION and SUBSIDIARIES RECONCILIATION OF AS REPORTED SALES TO ADJUSTED SALES BY END MARKET (UNAUDITED)

(\$'s in thousands)

| | Three Months Ended September 30, 2022 | | | | | Three Months Ended September 30, 2021 | | | | | | % Change | | |
|--|--|------------------------|-----------------------|----------|---|--|---|----|----------------------------------|-----------------|---|--------------------------------------|---|--|
| | As Reported | Adjustm | | | Adjusted Sales | As | s Reported | | justments | | Adjusted Sales | Change in As Reported Sales | Change in | |
| Aerospace & Defense markets: | | | | | | | | | | | | | | |
| Aerospace Defense | \$ 114,431 | \$ | _ | \$ | 114,431 | \$ | 116,853 | \$ | _ | \$ | 116,853 | (2%) | (2%) | |
| Ground Defense (1) | 54,890 | | _ | | 54,890 | | 55,124 | | 1,080 | | 56,204 | 0% | (2%) | |
| Naval Defense | 174,844 | | _ | | 174,844 | | 175,800 | | _ | | 175,800 | (1%) | (1%) | |
| Commercial Aerospace (2) | 70,257 | | _ | | 70,257 | | 67,461 | | (381) | | 67,080 | 4% | 5% | |
| Total Aerospace & Defense | \$ 414,422 | \$ | _ | \$ | 414,422 | \$ | 415,238 | \$ | 699 | \$ | 415,937 | 0% | 0% | |
| Commercial markets: | | | | | | | | | | | | | | |
| Power & Process (3) | 110,559 | | _ | | 110,559 | | 112,736 | | (7,472) | | 105,264 | (2%) | 5% | |
| General Industrial | 105,561 | | _ | | 105,561 | | 92,645 | | _ | | 92,645 | 14% | 14% | |
| Total Commercial | \$ 216,120 | \$ | _ | \$ | 216,120 | \$ | 205,381 | \$ | (7,472) | \$ | 197,909 | 5% | 9% | |
| Total Curtiss-Wright | \$ 630,542 | s | _ | • | 630,542 | • | 620,619 | \$ | (6,773) | \$ | 613,846 | 2% | 3% | |
| | | Nine Mont September | | | | Nine Months Ended September 30, 2021 | | | | | | % Cl | ange | |
| | | | | | | | | | | Change in As | | | | |
| | As | | | A | Adjusted | | | | | A | Adjusted | Reported | | |
| | Reported | Adjustm | ents | A | Adjusted Sales | As | Reported | Ad | justments | | Adjusted Sales | | | |
| Aerospace & Defense markets: | Reported | | ents | | Sales | | | | | | Sales | Reported Sales | Adjusted Sales | |
| Aerospace Defense | Reported \$ 306,980 | Adjustm | _ | \$ | Sales 306,980 | | 327,847 | Ad | _ | \$ | Sales 327,847 | Reported Sales | Adjusted Sales (6%) | |
| Aerospace Defense Ground Defense (1) | \$ 306,980 138,391 | | _ _ | | 306,980 138,391 | | 327,847 159,090 | | 3,240 | | 327,847 162,330 | Reported Sales (6%) (13%) | Adjusted Sales (6%) (15%) | |
| Aerospace Defense Ground Defense ⁽¹⁾ Naval Defense | \$ 306,980 138,391 510,597 | | _ _ _ | | 306,980 138,391 510,597 | | 327,847 159,090 531,429 | | 3,240 | | 327,847 162,330 531,429 | (6%) (13%) (4%) | (6%) (15%) (4%) | |
| Aerospace Defense Ground Defense (1) Naval Defense Commercial Aerospace (2) | \$ 306,980 138,391 510,597 199,341 | \$ | _ _ _ _ | \$ | 306,980 138,391 510,597 199,341 | \$ | 327,847 159,090 531,429 196,285 | \$ | 3,240 — (8,764) | \$ | 327,847 162,330 531,429 187,521 | (6%) (13%) (4%) 2% | (6%) (15%) (4%) 6% | |
| Aerospace Defense Ground Defense ⁽¹⁾ Naval Defense | \$ 306,980 138,391 510,597 | | _ _ _ | | 306,980 138,391 510,597 | \$ | 327,847 159,090 531,429 | | 3,240 | | 327,847 162,330 531,429 | (6%) (13%) (4%) | (6%) (15%) (4%) | |
| Aerospace Defense Ground Defense (1) Naval Defense Commercial Aerospace (2) | \$ 306,980 138,391 510,597 199,341 | \$ | _ _ _ _ | \$ | 306,980 138,391 510,597 199,341 | \$ | 327,847 159,090 531,429 196,285 | \$ | 3,240 — (8,764) | \$ | 327,847 162,330 531,429 187,521 | (6%) (13%) (4%) 2% | (6%) (15%) (4%) 6% | |
| Aerospace Defense Ground Defense (1) Naval Defense Commercial Aerospace (2) Total Aerospace & Defense | \$ 306,980 138,391 510,597 199,341 | \$ | _ _ _ _ | \$ | 306,980 138,391 510,597 199,341 | \$ | 327,847 159,090 531,429 196,285 | \$ | 3,240 — (8,764) | \$ | 327,847 162,330 531,429 187,521 | (6%) (13%) (4%) 2% | (6%) (15%) (4%) 6% | |
| Aerospace Defense Ground Defense (1) Naval Defense Commercial Aerospace (2) Total Aerospace & Defense Commercial markets: | \$ 306,980 138,391 510,597 199,341 \$1,155,309 | \$ | _ _ _ _ _ | \$ | 306,980 138,391 510,597 199,341 1,155,309 | \$ | 327,847 159,090 531,429 196,285 1,214,651 | \$ | 3,240 — (8,764) (5,524) | \$ | 327,847 162,330 531,429 187,521 1,209,127 | (6%) (13%) (4%) 2% (5%) | (6%) (15%) (4%) (6%) (4%) | |
| Aerospace Defense Ground Defense (1) Naval Defense Commercial Aerospace (2) Total Aerospace & Defense Commercial markets: Power & Process (3) | \$ 306,980 138,391 510,597 199,341 \$1,155,309 | \$ | _ _ _ _ _ | \$ \$ | 306,980 138,391 510,597 199,341 1,155,309 | \$ \$ | 327,847 159,090 531,429 196,285 1,214,651 | \$ | 3,240 — (8,764) (5,524) | \$ | 327,847 162,330 531,429 187,521 1,209,127 | (6%) (13%) (4%) 2% (5%) | Adjusted Sales (6%) (15%) (4%) 6% (4%) | |

 $[\]ensuremath{^{(1)}}$ Excludes first year purchase accounting adjustments in the prior period.

⁽²⁾ Excludes our build-to-print actuation product line supporting the Boeing 737 MAX program, which we substantially exited in the fourth quarter of 2020.

⁽³⁾ Excludes the prior period results of our German valves business, which was sold in January 2022.

CURTISS-WRIGHT CORPORATION and SUBSIDIARIES RECONCILIATION OF AS REPORTED TO ADJUSTED DILUTED EARNINGS PER SHARE (UNAUDITED)

| | Three Mon | ths | Ended | Nine Mor | Ended | |
|---|------------|-----|-------|------------|----------|--------|
| | Septem | ber | 30, | Septen | nber 30, | |
| | 2022 | | 2021 | 2022 | | 2021 |
| Diluted earnings per share - As Reported | \$ 1.91 | \$ | 1.70 | \$ 4.79 | \$ | 4.64 |
| Divested German valves business | _ | | 0.15 | 0.11 | | 0.19 |
| Costs associated with shareholder activism | _ | | _ | 0.10 | | _ |
| Former executive pension settlement expense | _ | | _ | 0.04 | | 0.06 |
| First year purchase accounting adjustments | 0.16 | | 0.03 | 0.17 | | 0.09 |
| Exit of build-to-print actuation product line | _ | | _ | _ | | (0.03) |
| Diluted earnings per share - Adjusted (1) | \$ 2.07 | \$ | 1.88 | \$ 5.21 | \$ | 4.95 |

⁽¹⁾ All adjustments are presented net of income taxes.

Organic Sales and Organic Operating Income

The Corporation discloses organic sales and organic operating income because the Corporation believes it provides investors with insight as to the Company's ongoing business performance. Organic sales and organic operating income are defined as sales and operating income, excluding contributions from acquisitions made during the last twelve months, loss on divestiture of the German valves business, and foreign currency fluctuations.

Three Months Ended September 30, 2022 vs. 2021

| | Aerospace | & Industrial | Defense | Electronics | Naval | & Power | Total Cur | tiss-Wright |
|------------------------------------|-----------|------------------|---------|------------------|-------|------------------|-----------|---------------------|
| _ | Sales | Operating income | Sales | Operating income | Sales | Operating income | Sales | Operating income |
| As Reported | 9% | 27% | (11%) | (10%) | 6% | 17% | 2% | 10% |
| Less: Acquisitions | 0% | 0% | 0% | 0% | (6%) | 20% | (2%) | 7% |
| Impairment of assets held for sale | 0% | 0% | 0% | 0% | 0% | (24%) | 0% | (9%) |
| Foreign currency | 3% | 1% | 1% | (1%) | 0% | (1%) | 1% | 0% |
| Organic | 12% | 28% | (10%) | (11%) | 0% | 12% | 1% | 8% |

Nine Months Ended September 30, 2022 vs. 2021

| | Aerospace | & Industrial | Defense l | Electronics | Naval | & Power | Total Cui | rtiss-Wright |
|-----------------------------------|-----------|------------------|-----------|------------------|-------|------------------|-----------|------------------|
| _ | Sales | Operating income | Sales | Operating income | Sales | Operating income | Sales | Operating income |
| As Reported | 6% | 18% | (14%) | (21%) | (1%) | 2% | (2%) | (4%) |
| Less: Acquisitions | 0% | 0% | 0% | 0% | (1%) | 6% | (1%) | 3% |
| Loss on divestiture/impairment of | | | | | | | | |
| assets held for sale | 0% | 0% | 0% | 0% | 0% | (3%) | 0% | (2%) |
| Foreign currency | 3% | 1% | 1% | (1%) | 0% | 0% | 1% | 0% |
| Organic | 9% | 19% | (13%) | (22%) | (2%) | 5% | (2%) | (3%) |

Free Cash Flow and Free Cash Flow Conversion

The Corporation discloses free cash flow because it measures cash flow available for investing and financing activities. Free cash flow represents cash available to repay outstanding debt, invest in the business, acquire businesses, return capital to shareholders and make other strategic investments. Free cash flow is defined as net cash provided by operating activities less capital expenditures. Adjusted free cash flow for 2022 excludes: (i) payments associated with the Westinghouse legal settlement and (ii) executive pension payments. The Corporation discloses adjusted free cash flow conversion because it measures the proportion of net earnings converted into free cash flow and is defined as adjusted free cash flow divided by adjusted net earnings.

CURTISS-WRIGHT CORPORATION and SUBSIDIARIES NON-GAAP FINANCIAL DATA (UNAUDITED)

(\$'s in thousands)

| | Three Mon | iths E | Inded | | Nine Mon | ths Eı | ıded |
|---|--------------|--------|----------|-------|----------|--------|----------|
| | Septem | ber 3 | 0, | Septe | | | 0, |
| | 2022 | | 2021 | | 2022 | | 2021 |
| Net cash provided by operating activities | \$ 95,658 | \$ | 107,285 | \$ | 2,387 | \$ | 155,761 |
| Capital expenditures | (9,297) | | (10,087) | | (28,789) | | (27,858) |
| Free cash flow | \$ 86,361 | \$ | 97,198 | \$ | (26,402) | \$ | 127,903 |
| Westinghouse legal settlement | _ | | _ | | 15,000 | | _ |
| Pension payment to former executive | _ | | _ | | 8,214 | | _ |
| Adjusted free cash flow | \$ 86,361 | \$ | 97,198 | \$ | (3,188) | \$ | 127,903 |
| Adjusted free cash flow conversion | 108% | | 127% | | (2%) | | 63% |

CURTISS-WRIGHT CORPORATION

2022 Guidance

As of November 2, 2022

(\$'s in millions, except per share data)

| | Re | 2021 ported SAAP) | Adju (I | e021 estments Non- AP)(1) | | 2021 Adjusted (Non- AAP)(1) | | Reported | 022 I Gu AAI | | Adju | 2022 estments Non- AP)(2,3) | | 2022 Adjusted Guidar (Non-GAAP)(1,2 | | | | |
|------------------------------|----|-------------------------|------------|------------------------------------|----|--------------------------------------|----|----------|--------------------|-------|------|--------------------------------------|----|---|----|-------|--|---------------------|
| | | | | | | | | Low | | High | | | | Low | | High | | vs 2021 Adjusted |
| Sales: | | | | | | | | | | | | | | | | | | |
| Aerospace & Industrial | \$ | 786 | \$ | (11) | \$ | 775 | \$ | 820 | \$ | 840 | \$ | _ | \$ | 820 | \$ | 840 | | 6 - 8% |
| Defense Electronics | | 724 | | 4 | | 728 | | 675 | | 690 | | _ | | 675 | | 690 | | (7) - (5)% |
| Naval & Power | | 995 | | (30) | | 965 | | 1,030 | | 1,045 | | | | 1,030 | | 1,045 | | 7 - 8% |
| Total sales | \$ | 2,506 | \$ | (37) | \$ | 2,468 | \$ | 2,525 | \$ | 2,575 | \$ | _ | \$ | 2,525 | \$ | 2,575 | | 2 to 4% |
| Operating income: | | | | | | | | | | | | | | | | | | |
| Aerospace & Industrial | \$ | 122 | \$ | (2) | \$ | 120 | \$ | 135 | \$ | 139 | \$ | _ | \$ | 135 | \$ | 139 | | 12 - 16% |
| Defense Electronics | | 159 | | 5 | | 164 | | 150 | | 155 | | _ | | 150 | | 155 | | (9) - (6)% |
| Naval & Power | | 142 | | 34 | | 176 | | 171 | | 175 | | 15 | | 186 | | 190 | | 6 - 8% |
| Total segments | | 423 | | 38 | | 460 | | 456 | | 469 | | 15 | | 471 | | 484 | | |
| Corporate and other | | (40) | | _ | | (40) | | (43) | | (44) | | 5 | | (38) | | (39) | | |
| Total operating income | \$ | 383 | \$ | 38 | \$ | 420 | \$ | 413 | \$ | 425 | \$ | 20 | \$ | 433 | \$ | 444 | | 3 to 6% |
| Interest expense | \$ | (40) | \$ | _ | \$ | (40) | \$ | (46) | \$ | (47) | \$ | _ | \$ | (46) | \$ | (47) | | |
| Other income, net | Ψ | 12 | Ψ | 3 | Ψ | 15 | Ψ | 10 | Ψ | 11 | Ψ | 7 | Ψ | 17 | Ψ | 18 | | |
| Earnings before income taxes | | 355 | | 41 | | 395 | | 378 | | 389 | | 27 | | 405 | | 416 | | |
| Provision for income taxes | | (87) | | (10) | | (97) | | (89) | | (93) | | (6) | | (96) | | (100) | | |
| Net earnings | \$ | 267 | \$ | 31 | \$ | 298 | \$ | 290 | \$ | 296 | \$ | 20 | \$ | 310 | \$ | 316 | | |
| | | | | | | | | | | | | | | | | | | |
| Diluted earnings per share | \$ | 6.58 | \$ | 0.76 | \$ | 7.34 | \$ | 7.52 | \$ | 7.67 | \$ | 0.53 | \$ | 8.05 | \$ | 8.20 | | 10 to 12% |
| Diluted shares outstanding | | 40.6 | | | | 40.6 | | 38.6 | | 38.6 | | | | 38.6 | | 38.6 | | |
| Effective tax rate | | 24.6% | | | | 24.6% | | 24.0% | ó | 24.0% | | | | 24.0% | ó | 24.0% | | |
| Operating margins: | | | | | | | | | | | | | | | | | | |
| Aerospace & Industrial | | 15.5% | | | | 15.5% | | 16.4% | ó | 16.6% | | | | 16.4% | ó | 16.6% | | 90 to 110 bps |
| Defense Electronics | | 22.0% | | | | 22.6% | | 22.2% | ó | 22.4% | | | | 22.2% | ó | 22.4% | | (20 to 40 bps) |
| Naval & Power | | 14.2% | | | | 18.2% | | 16.6% | ó | 16.7% | | | | 18.0% | ó | 18.2% | | (20) to 0 bps |
| Total operating margin | | 15.3% | | | | 17.0% | | 16.4% | 6 | 16.5% | | | | 17.1% | 6 | 17.3% | | 10 to 30 bps |
| Free cash flow | s | 347 | | | \$ | 347 | \$ | 236 | \$ | 276 | s | 39 | \$ | 275 | \$ | 315 | | |

Notes: Full year amounts may not add due to rounding.

(3) Free Cash Flow is defined as cash flow from operations less capital expenditures. 2022 Adjusted Free Cash Flow guidance excludes executive pension settlement payments of \$24 million and a legal settlement payment of \$15 million.

^{(1) 2021} Adjusted financials excludes the impact of first year purchase accounting adjustments; our build-to-print actuation product line supporting the Boeing 737 Max program; the results of operations and related impairments from our German valves business; pension settlement charges related to the retirement of two former executives (within non-operating income); and one-time legal settlement costs.

^{(2) 2022} Adjusted financials exclude the impact of first year purchase accounting adjustments, the loss on sale of our German valves business, costs associated with shareholder activism and pension settlement charges related to the retirement of two former executives.

CURTISS-WRIGHT CORPORATION 2022 Sales Growth Guidance by End Market As of November 2, 2022

2022 % Change vs. 2021 Adjusted⁽¹⁾⁽²⁾

| | Prior | Current | % Total Sales |
|-----------------------------|----------|----------|---------------|
| Aerospace & Defense Markets | | | |
| Aerospace Defense | 9 - 11% | 3 - 5% | 19% |
| Ground Defense | (1 - 3%) | (7 - 9%) | 8% |
| Naval Defense | 1 - 3% | Flat | 28% |
| Commercial Aerospace | 9 - 11% | 9 - 11% | 11% |
| Total Aerospace & Defense | 4 - 6% | 1 - 3% | 66% |
| | | | |
| Commercial Markets | | | |
| Power & Process | 4 - 6% | 5 - 7% | 18% |
| General Industrial | 6 - 8% | 6 - 8% | 16% |
| Total Commercial | 5 - 7% | 6 - 8% | 34% |
| | | | |
| Total Curtiss-Wright Sales | 4 - 6% | 2 - 4% | 100% |

^{(1) 2021} Adjusted Sales exclude the impact of first year purchase accounting adjustments; our build-to-print actuation product line supporting the Boeing 737 Max programs; and the results of operations from our German valves business. (2) 2022 Sales include the contribution from the arresting systems acquisition to the Company's second half 2022 performance.

About Curtiss-Wright Corporation

Curtiss-Wright Corporation (NYSE:CW) is a global integrated business that provides highly engineered products, solutions and services mainly to Aerospace & Defense markets, as well as critical technologies in demanding Commercial Power, Process and Industrial markets. We leverage a workforce of approximately 8,000 highly skilled employees who develop, design and build what we believe are the best engineered solutions to the markets we serve. Building on the heritage of Glenn Curtiss and the Wright brothers, Curtiss-Wright has a long tradition of providing innovative solutions through trusted customer relationships. For more information, visit www.curtisswright.com.

Certain statements made in this press release, including statements about future revenue, financial performance guidance, quarterly and annual revenue, net income, operating income growth, future business opportunities, cost saving initiatives, the successful integration of the Company's acquisitions, and future cash flow from operations, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements present management's expectations, beliefs, plans and objectives regarding future financial performance, and assumptions or judgments concerning such performance. Any discussions contained in this press release, except to the extent that they contain historical facts, are forward-looking and accordingly involve estimates, assumptions, judgments and uncertainties. Such forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those expressed or implied. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Such risks and uncertainties include, but are not limited to: a reduction in anticipated orders; an economic downturn; changes in the competitive marketplace and/or customer requirements; a change in government spending; an inability to perform customer contracts at anticipated cost levels; and other factors that generally affect the business of aerospace, defense contracting, electronics, marine, and industrial companies. Such factors are detailed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2021, and subsequent reports filed with the Securities and Exchange Commission.

This press release and additional information are available at www.curtisswright.com.

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NOVEMBER 3, 2022

Conference Call Dial-in numbers: (800) 245-3047 (domestic) (203) 518-9765 (international) Conference code: CWQ322

SAFE HARBOR STATEMENT

Please note that the information provided in this presentation is accurate as of the date of the original presentation. The presentation will remain posted on this website from one to twelve months following the initial presentation, but content will not be updated to reflect new information that may become available after the original presentation posting. The presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended ("Securities Act"), Section 21E of the Securities Exchange Act of 1934, as amended ("Exchange Act"), and the Private Securities Litigation-Reform Act of 1995. Such forward-looking statements only speak as of the date of this report and Curtiss-Wright Corporation assumes no obligation to update the information included in this report. Such forward-looking statements include, among other things, management's estimates of future performance, revenue and earnings, our management's growth objectives, our management's ability to integrate our acquisition, and our management's ability to produce consistent operating improvements. These forward-looking statements are based on expectations as of the time the statements were made only, and are subject to a number of risks and uncertainties which could cause us to fail to achieve our then-current financial projections and other expectations, including the impact of a global pandemic or national epidemic.

This presentation also includes certain non-GAAP financial measures with reconciliations to GAAP financial measures being made available in the earnings release and this presentation that are posted to our website and furnished with the SEC. We undertake no duty to update this information. More information about potential factors that could affect our business and financial results is included in our filings with the Securities and Exchange Commission, including our Annual Reports on Form 10-K and Quarterly Reports on Form 10-Q, including, among other sections, under the captions, "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations," which is on file with the SEC and available at the SEC's website at www.sec.gov.



CURTISS-WRIGHT DELIVERED SOLID THIRD QUARTER RESULTS WITH STRONG ORDER GROWTH

Third Quarter 2022 Highlights

- Sales up 3% overall to \$631M
 - Strong demand in Nuclear aftermarket, Process and General Industrial end markets drive 9% growth in Commercial markets
 - Benefits of combined portfolio more than offset supply chain challenges in Defense (overall A&D flat due to timing)
- Strong Operating Margin expansion up 70 bps to 18.2%
 - Driven by strong profitability in A&I segment and benefits of company-wide operational excellence initiatives
- Adj. Diluted EPS of \$2.07, up 10%, exceeded expectations
- Q3 Orders of \$818M, up 32%; Backlog up 19% YTD
 - Record orders in Defense Electronics; Strong demand in Commercial Aerospace, Nuclear and Process markets
 - Q3 Book-to-Bill of 1.3x

Updated Full-Year 2022 Guidance

- Expect 2% 4% Sales growth
 - Ongoing global supply chain challenges impacting timing of Defense Electronics revenues; Continue to expect strong growth in Commercial markets
- Maintained overall 17.1% 17.3% operating margin
 - Stabilized by company-wide operational excellence initiatives
- 10% 12% EPS growth driven by improved profitability
- Revised Free Cash Flow outlook
 - Timing of Defense revenues and delayed receipt of CAP1000 final payment

Recent Events

- CW and X-energy sign Preferred Strategic Supplier Agreement
- Poland selects Westinghouse AP1000 for first nuclear power plant
 - Provides CW opportunity to receive new RCP orders within the next 3-5 years

CURTISS -WRIGHT

ote: FY 2022 guidance is presented on an Adjusted (Non-GAAP) basis and includes partial year sales contribution from the engineered arresting systems acquisition. 🔾 🔾

THIRD QUARTER 2022 FINANCIAL REVIEW

| (\$ in millions) | Q3'22 Adjusted | Q3'21 Adjusted | Chg vs. Q3'21 | Key Drivers |
|----------------------------------|-------------------|-------------------|-------------------|--|
| Aerospace & Industrial | \$213 | \$196 | 9% | Strong demand in Commercial Aerospace (narrow/widebody OEM) Double-digit growth in General Industrial (industrial vehicles and surface treatment services) |
| Defense Electronics | \$161 | \$183 | (12%) | Timing of revenue in Aerospace Defense (embedded computing and flight test equipment on various programs) and Ground Defense (tactical communications equipment) |
| Naval & Power | \$256 | \$235 | 9% | Contribution from arresting systems acquisition Strong growth in Nuclear aftermarket and Process (valves) |
| Total Sales | \$631 | \$614 | 3% | |
| Aerospace & Industrial Margin | \$39 18.3% | \$31 15.7% | 27% 260 bps | Favorable absorption on strong sales growth Benefit of operational excellence and pricing initiatives |
| Defense Electronics Margin | \$37 22.7% | \$42 23.2% | (14%) (50 bps) | Unfavorable absorption and mix on lower A&D revenues |
| Naval & Power Margin | \$48 18.9% | \$44 18.6% | 11% 30 bps | Favorable absorption on higher revenues offset by unfavorable mix (wind down on CAP1000 program) Benefit of operational excellence initiatives |
| Corporate and Other | (\$10) | (\$9) | (2%) | |
| Total Op. Income CW Margin | \$114 18.2% | \$108 17.5% | 6% 70 bps | Company-wide operational excellence initiatives driving solid operating margin expansion |



Notes: Amounts may not add due to rounding

2022 END MARKET SALES GROWTH GUIDANCE (As of November 2, 2022)

| | 2022E Growth vs 2021 (Prior) | 2022E Growth vs 2021 (Current) | 2022E % Sales | |
|---------------------------|------------------------------------|--------------------------------------|------------------|--|
| Aerospace Defense | 9%-11% | 3%-5% | 19% | Contribution from arresting systems acquisition; Timing of defense electronics revenues |
| Ground Defense | (1%-3%) | (7%-9%) | 8% | Timing of tactical communications equipment revenues |
| Naval Defense | 1%-3% | Flat | 28% | Solid revenue growth on CVN-81 aircraft carrier and Columbia-class submarine offset by lower CVN-80 A/C and Virginia-class submarine revenues |
| Commercial Aero | 9%-11% | 9%-11% | 11% | Strong recovery in OEM (mainly narrowbody) and Aftermarket |
| Total Aerospace & Defense | 4% - 6% | 1% - 3% | 66% | Defense markets impacted by supply chain and delayed signing of FY22 budget |
| Power & Process | 4%-6% | 5%-7% | 18% | Strong U.S. nuclear aftermarket and Gen IV SMR revenues, partially offset by lower CAP1000 program revenues (wind down) Strong growth in valves sales to process market |
| General Industrial | 6%-8% | 6%-8% | 16% | Continued strength in industrial vehicles |
| Total Commercial | 5% - 7% | 6% - 8% | 34% | Continued strong demand in Comm'l markets, up ~10% ex. CAP1000 |
| Total Curtiss-Wright | 4% - 6% | 2% - 4% | 100% | Organic sales of 2% - 4% |

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Note: FY 2022 guidance includes partial year sales contribution from engineered arresting systems acquisition

Updated (in blue)

2022 FINANCIAL GUIDANCE (As of November 2, 2022)

| (\$ in millions) | 2022E Adjusted (Prior) | 2022E Adjusted (Current) | % Change vs 2021 | |
|----------------------------------|------------------------------|------------------------------|------------------------------|--|
| Aerospace & Industrial | \$820 - 840 | \$820 - 840 | 6% - 8% | Strong growth in Commercial Aerospace and General Industrial markets |
| Defense Electronics | \$720 - 735 | \$675 - 690 | (7%) - (5%) | A&D sales growth impacted by timing; Expecting supply chain improvement in 2023 Lower Aerospace Defense (embedded computing) and Ground Defense (tactical communications) |
| Naval & Power | \$1,030 - 1,045 | \$1,030 - 1,045 | 7% - 8% | Naval Defense growth LSD driven by CVN-81 aircraft carrier and Columbia-class submarine Strong growth in Nuclear Aftermarket and Process, part. offset by wind down on CAP1000 program Reflects ½ year contribution from acquisition (\$40M) |
| Total Sales | \$2,570 - 2,620 | \$2,525 - 2,575 | 2% - 4% | |
| Aerospace & Industrial Margin | \$133 - 137 16.2% - 16.4% | \$135 - 139 16.4% - 16.6% | 12% - 16% 90 - 110 bps | Strong absorption on higher sales Benefit of ongoing operational excellence and pricing initiatives |
| Defense Electronics Margin | \$160 - 165 22.2% - 22.4% | \$150 - 155 22.2% - 22.4% | (9%) - (6%) (20 - 40) bps | Unfavorable absorption on lower A&D revenues |
| Naval & Power Margin | \$186 - 190 18.0% - 18.2% | \$186 - 190 18.0% - 18.2% | 6% - 8% (20) - 0 bps | Higher Nuclear AM and Process sales offset by wind down on profitable CAP1000 program Solid incremental margin expansion excl. CAP1000 impact Acquisition accretive to operating income, but initially dilutive on operating margin |
| Corporate and Other | (\$39 - 40) | (\$38 - 39) | 2% - 5% | |
| Total Op. Income CW Margin | \$439 - 452 17.1% - 17.3% | \$433 - 444 17.1% - 17.3% | 3% - 6% +10 - 30 bps | Continued Margin Expansion despite reduced top-line outlook and CAP1000 wind down |



Note: FY 2022 guidance includes partial year sales contribution from engineered arresting systems acquisitio

Updated (in blue)

2022 FINANCIAL GUIDANCE (As of November 2, 2022)

| (\$ in millions, except EPS) | 2022E Adjusted (Prior) | 2022E Adjusted (Current) | % Change vs 2021 | |
|------------------------------|---------------------------|-----------------------------|---------------------|---|
| Total Sales | \$2,570 - 2,620 | \$2,525 - 2,575 | 2% - 4% | |
| Total Operating Income | \$439 - 452 | \$433 - 444 | 3% - 6% | Growth in operating income exceeds sales |
| Other Income | \$17 - 18 | \$17 - 18 | | |
| Interest Expense | (\$44 - 45) | (\$46 - 47) | | Reflects use of revolver and new financing |
| Diluted EPS | \$8.10 - 8.30 | \$8.05 - 8.20 | 10% - 12% | Maintain double-digit long-term growth rate |
| Diluted Shares Outstanding | 38.6 - 38.8 | 38.6 | | Min. \$50M share repurchase in '22 |
| Free Cash Flow | \$345 - 365 | \$275 - 315 | | Timing of Defense revenues Delayed receipt of significant payment expected upon final delivery of CAP1000 reactor coolant pumps to China to align with customer's project schedule |
| Free Cash Flow Conversion | >110% | 90% - 100% | | - >100% excluding CAP1000 payment push out |
| Capital Expenditures | \$50 - 60 | \$40 - 45 | | Average ~2% of Sales (over time) |
| Depreciation & Amortization | \$110 - 120 | \$110 - 120 | | |

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Note: FY 2022 guidance includes partial year sales contribution from engineered arresting systems acquisition

CURTISS-WRIGHT'S LONG-TERM OPPORTUNITY TO SUPPORT GEN IV ADVANCED NUCLEAR REACTORS

X-ENERGY PREFERRED STRATEGIC SUPPLIER AGREEMENT

- Sept'22: Signed agreement to advance the deployment of the Xe-100 Generation IV Small Modular Reactor (SMR)
- Curtiss-Wright selected as a preferred supplier to provide three critical systems for the Nuclear Steam Supply System (NSSS):
 - Helium Circulator System, Fuel Handling System, and Reactivity Control and Safe Shutdown System
- CW's estimated content in excess of \$100M in revenue per four-unit (320 MW) plant
- Through ARDP⁽¹⁾, X-energy expected to build one fourunit high-temperature gas reactor plant in WA with commercial operation by 2028
 - (1) Advanced Reactor Demonstration Program (ARDP)
 - (2) NEI Study, July 2022: https://www.nei.org/news/2022/studies-and-models-show-demand-for-adv-nuclear

NUCLEAR HAS STRONG U.S. GOVERNMENT SUPPORT

- Strong public and bi-partisan government support (e.g., ARDP, Infrastructure Bill, Inflation Reduction Act, CHIPS Act)
- NEI Survey⁽²⁾ forecasts 300 SMRs in U.S. by 2050
 - NEI survey of its 19 utility members; NEI represents only half of the electricity producers in the U.S.
- Large addressable market serving both electricity and industrial / process heat usage
- CW expects to develop similar relationships with numerous Generation IV SMR designers (including TerraPower, GE-Hitachi, Rolls Royce)
- CW to play a critical role in helping to de-carbonize the existing energy infrastructure through the creation of clean, reliable, and affordable energy



CURTISS-WRIGHT REMAINS WELL POSITIONED FOR LONG-TERM PROFITABLE GROWTH

- Growing order book and strong backlog provide visibility and confidence in long-term outlook
 - FY23 U.S. and NATO defense budget outlooks provide optimism for multi-year growth in defense
 - Commercial markets continue to benefit from long-term secular trends (Nuclear "green" technology, electrification)
- Maintain guidance for Operating Margin expansion despite near-term supply chain and inflationary pressures (17.1% - 17.3%, up 10 - 30 bps)
- Solid growth in Adjusted Diluted EPS, up 10% 12%
- Strong balance sheet and long-term FCF outlook promote balanced capital allocation strategy
- Remain on track to deliver on Investor Day financial targets for 2023



Note: FY 2022 guidance includes partial year sales contribution from engineered arresting systems acquisition.





NON-GAAP FINANCIAL INFORMATION

The Corporation supplements its financial information determined under U.S. generally accepted accounting principles (GAAP) with certain non-GAAP financial information. Curtiss-Wright believes that these Adjusted (non-GAAP) measures provide investors with improved transparency in order to better measure Curtiss-Wright's ongoing operating and financial performance and better comparisons of our key financial metrics to our peers. These non-GAAP measures should not be considered in isolation or as a substitute for the related GAAP measures, and other companies may define such measures differently. Curtiss-Wright encourages investors to review its financial statements and publicly filed reports in their entirety and not to rely on any single financial measure. Reconciliations of "Reported" GAAP amounts to "Adjusted" non-GAAP amounts are furnished within the Company's earnings press release.

The following definitions are provided:

Adjusted Sales, Operating Income, Operating Margin, Net Earnings and Diluted EPS

These Adjusted financials are defined as Reported Sales, Operating Income, Operating Margin, Net Earnings and Diluted Earnings per Share under GAAP excluding: (i) the impact of first year purchase accounting costs associated with acquisitions in the prior year, specifically one-time inventory step-up, backlog amortization, deferred revenue adjustments and transaction costs; (ii) the sale or divestiture of a business or product line; (iii) pension settlement charges; and (iv) significant legal settlements, impairment costs, and costs associated with shareholder activism, as applicable.

Organic Sales and Organic Operating Income

The Corporation discloses organic sales and organic operating income because the Corporation believes it provides investors with insight as to the Company's ongoing business performance. Organic sales and organic operating income are defined as sales and operating income, excluding contributions from acquisitions made during the last twelve months, loss on divestiture of the German valves business, and foreign currency fluctuations.

Free Cash Flow and Free Cash Flow Conversion

The Corporation discloses free cash flow because it measures cash flow available for investing and financing activities. Free cash flow represents cash available to repay outstanding debt, invest in the business, acquire businesses, return capital to shareholders and make other strategic investments. Free cash flow is defined as net cash provided by operating activities less capital expenditures. Adjusted free cash flow for 2022 excludes: (i) payments associated with the Westinghouse legal settlement and (ii) executive pension payments. The Corporation discloses adjusted free cash flow conversion because it measures the proportion of net earnings converted into free cash flow and is defined as adjusted free cash flow divided by adjusted net earnings.

EBITDA

EBITDA is defined as Net Earnings before Interest, Tax, Depreciation and Amortization.



THIRD QUARTER 2022: END MARKET SALES GROWTH

| (\$ in millions) | Q3'22 Adjusted | Q3'21 Adjusted | Chg vs. Q3'21 | Key Drivers |
|---------------------------------|-------------------|-------------------|------------------|---|
| Aerospace Defense | \$114 | \$117 | (2%) | Higher revenues of arresting systems equipment (acquisition); more than offset by lower embedded computing and flight test equipment revenues on various programs |
| Ground Defense | \$55 | \$56 | (2%) | Timing of sales on tactical communications equipment |
| Naval Defense | \$175 | \$176 | (1%) | Higher Columbia-class submarine, CVN-81 aircraft carrier and fleet services revenues offset by lower CVN-80 aircraft carrier and timing on Virginia-class submarine |
| Commercial Aero | \$70 | \$67 | 5% | Solid OEM demand for sensors and services on narrowbody and widebody platforms |
| Total A&D Markets | \$414 | \$416 | ~Flat | |
| Power & Process | \$111 | \$105 | 5% | Strong growth in nuclear aftermarket and process markets, partially offset by lower CAP1000 revenues (wind down) |
| General Industrial | \$106 | \$93 | 14% | Continued strong demand for industrial vehicles products and higher sales of surface treatment services |
| Total Commercial Markets | \$216 | \$198 | 9% | |
| Total Curtiss-Wright | \$630 | \$614 | 3% | |



2022E END MARKET SALES WATERFALL (as of November 2, 2022)

FY'22 Adjusted Guidance: Overall UP 2 - 4%

A&D Markets UP 1 - 3%

Comm'l Markets UP 6 - 8% **Total 2022 CW End Markets**



Note: Amounts may not add down due to rounding.

- Power & Process market sales concentrated in Naval & Power segment General Industrial sales concentrated in Aerospace & Industrial segment